# WHY PREACHING ALONE WON'T CHANGE YOUR CHURCH

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"Leadership is disappointing your own people at a rate they can absorb."

Ronald Heifetz and Marty Linsky

In a time of great Church change, preaching is not leadership.

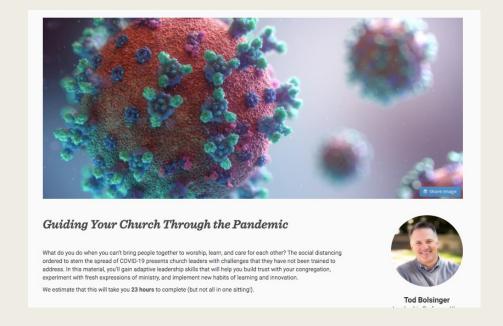
Preaching SERVES leadership.



"We Presbyterians are so good at talking about stuff that after awhile we think we have done it."

## Consider:

■ What "underlying conditions" are being revealed in your organization right now?



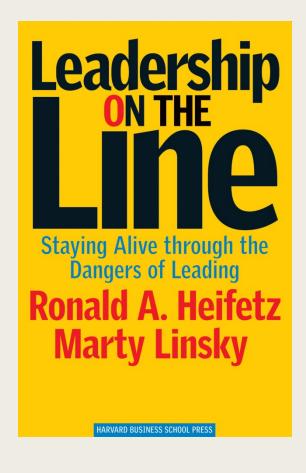


## **Underlying Conditions**

- The lack of deep, pervasive **discipleship** for a persevering church.
- The lack of **community** for keeping relational connections amidst turmoil and change.
- The lack of **cross-generational engagement** that will pass the faith on into the future.
- The lack of extensive **leadership** capacity for a distributed church.
- The lack of **prophetic wisdom** for addressing and becoming allies for social justice.

"At the moment of crisis, you will not rise to the occasion, you will default to your training."

# Reframing Problems



Technical Problems

VS.

Adaptive Challenges

## Technical vs. Adaptive

- "Application of current knowledge, skills and tools to resolve a situation."
- "Cannot be solved with one's existing knowledge, skills and tools, requiring people to make a shift in values, expectations, attitudes or habits of behavior."

"Systemic problems with no clear answers."

**Technical Problems** 

**Adaptive Challenges** 

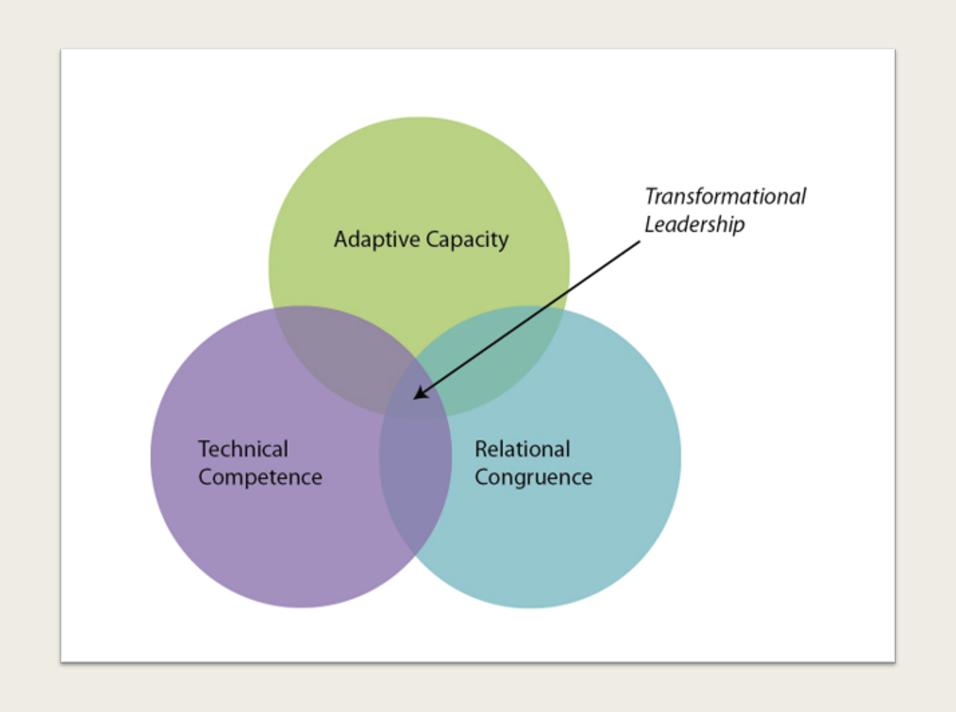
# Identifying Adaptive Challenges

- Require <u>learning</u>
- Result in facing <u>loss</u>
- Reveals "gaps" in behavior, or competing values that must be named and navigated.

## Preaching serves leadership...

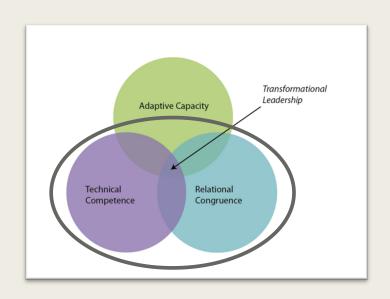
- By building trust.
- By communicating congruence.
- By acknowledging the need for adaptive capacity.





#### From Trust to Transformation

- When trust is gone the (transformational) journey is over.
- "Trust is increased like a thermostat and lost like a light switch."
- Trust is increased through technical competence and relational congruence.
- We must increase trust and either squander it in mistrust or *invest* it in adaptive change.
- Either way we need to continually grow our trust account and <u>wisely invest it in what will truly transform.</u>



#### For More Resources

■ Text change to 66866

■ Depree.org/church

